Dear Iris: Thanks for your comments and your story. I also look forward to talking with you. Best wishes. Neal

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I enjoyed your comments this afternoon. Your story about the professor who asked difficult questions reminded me of a similar incident that occurred at Johns Hopkins when I was a graduate student in the Experimental Psychology Department.

At Hopkins, a requirement for the Ph.D. degree throughout the university was an oral examination by seven members of the faculty, of whom four had to be from departments outside your own. I remember well the English literature candidate who, because of her background in the great Victorian writers and her understanding of the unconscious motivation of characters in the modern novel, decided to choose as one of the "outside" departments for her oral examination the Graduate Department of Psychology. She was confident that she could handle, as a doctoral English literature candidate, the questions which might be asked by psychologists whose expertise, she thought, was in the works of Freud, Jung and Adler. The Psychology department, on its part, designated -- of all people -- a professor whose expertise was in human engineering and statistics and who also happened to be the most intimidating member of the faculty.

The professor, as he later described it, realized that the candidate might not have had the same training as his graduate students. Therefore, he decided to ask her a routine question which, as he put it, was so simple that every graduate student, whatever the field, surely would be able to answer--to describe the statistical formula for the "poisson distribution." The professor, even when he told the story, was still puzzled by the dumbstruck response of the student and the inadequate training in the Graduate School of Arts and Humanities.

I am a program director for research with the Education Directorate. I have been at NSF since 1986 with two intermissions—one to conduct a study of technology policy and international competitiveness for the House Committee on Science, Space, and Technology and the second, recently completed, to direct a study at the RAND Corporation of federal policy options for improving the education of low—income students. The study was designed to provide information for Congressional deliberations on the reauthorization of the Elementary and Secondary Act of 1965, which will occur this year.

I would enjoy discussing with you at your convenience a number of issues related to the Foundation's work. I look forward to meeting you.

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